



Blue Limit AS

The Larvae Feed Company

November 07

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- Based on R&D from Fiskeriforsknings
- Dr. Anders Aksnes is CEO
- Dr. Nils Vogt Chairman based in Thailand.
- Ingredient & Process technology (Patent applied)
- #1) Shrimp Larvae Feed, #2) Sea Bass/Cod, #3) Shell
- Establish Operations in SA/SEA 2008
- Pilot production at FF today
- Financed by Sarsia Seed/Sarsia Innovation and IN/NFR (~3+ mnok)



Business Concept

- To supply:
 - A **unique** protected formulated industrially produced feed for Shrimp Larvae
 - Constant quality
 - Tailormade pr. species
 - Competitive price
 - Significantly improved yield & profit
- Combining:
 - **Forefront** international R&D and technology development,
 - **Low-cost**, close-to-market and scalable production capability,
 - **Relevant** market knowledge including a broad network,
 - **Realistic** project and development plan, and
- Substitute Artemia in PL stages or in the whole ZoeaII to PL 12/25 development
- Expand in to:
 - Later stages, and
 - Special additives when proven for shrimp larvae.

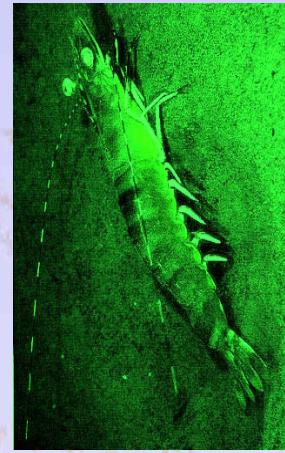
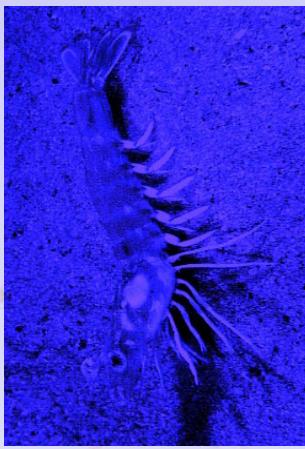
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The Product – Brilliant Blue



- Brilliant Blue is a unique combination of marine raw materials processed to provide a Shrimp Larvae Feed that:

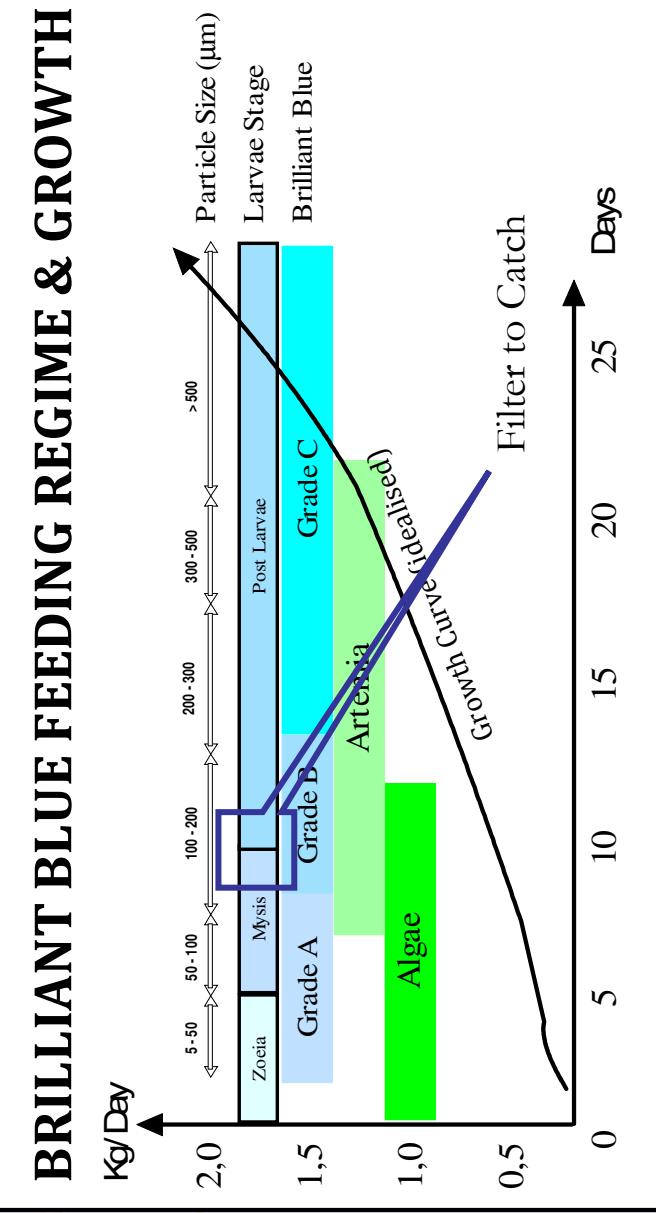


- Has optimal physical properties
 - Size Grades suited different Development Stage
 - Floats/Disperses – Sinks slowly
 - Optimal leackage
- Has excellent feeding properties
 - Attracts and is Digested
- Has exceptional nutritional composition
 - High on Lipids/Omega3 Lipids
 - High on essential Amino Acids
- And provides higher survival than standard diets and competitors.



Feeding Schedule

- The feeding schedule in most intensive and semi-intensive Hatcheries consists of combination of Algae, Artemia and Special Formulated Feeds.
- Special (formulated) Feeds are provided in size fractions ranging from $\leq 50 \mu\text{m}$ to $> 400 \mu\text{m}$.



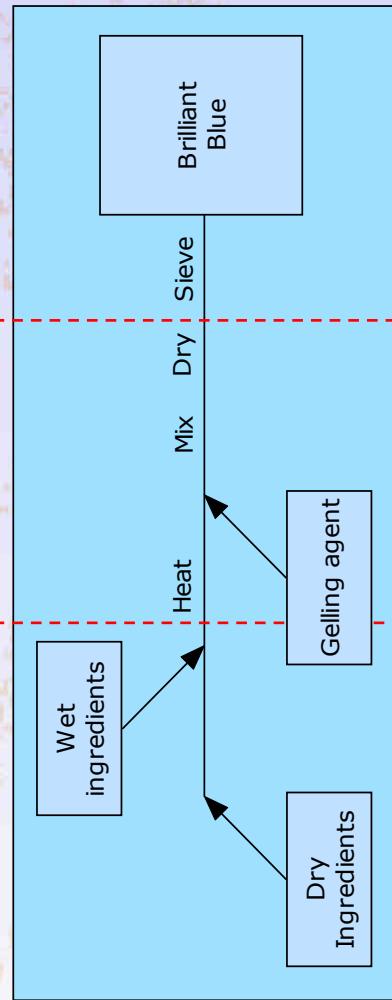
- These are often mixed during critical stages as tank populations may develop with a lag.



Product; Patent & Process

- Product in test phase
 - Testing in Sri Lanka, Thailand and Vietnam
 - Control is commercial diet
- Patent applied
Product-by-Process (USA and EU)
- Production

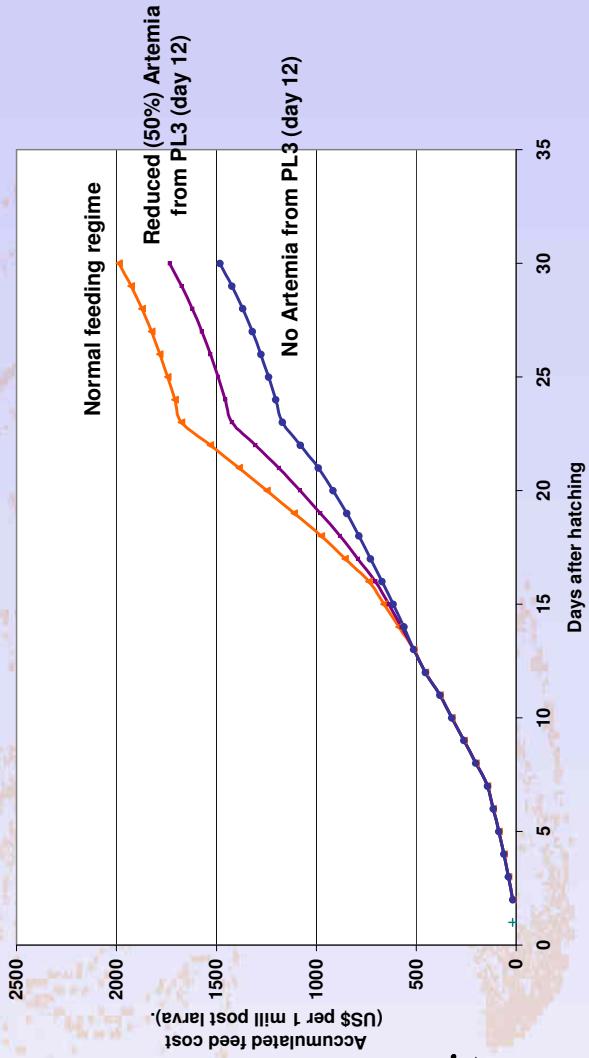
(pilot scale <2.500 Kg/yr in place: plan to have >100.000 Kg/yr by 2009)





Why use Brilliant Blue?

- Brilliant Blue is priced to compete with the 'special feed' products
- Brilliant Blue is ultimately targeted to substitute Artemia in part or whole in the PL stage (second stage development)
- Our estimates suggest that a Shrimp Larvae Farmer can save:
 - **13-25%** on feed costs by substituting 50% or 100% of Artemia with Brilliant Blue



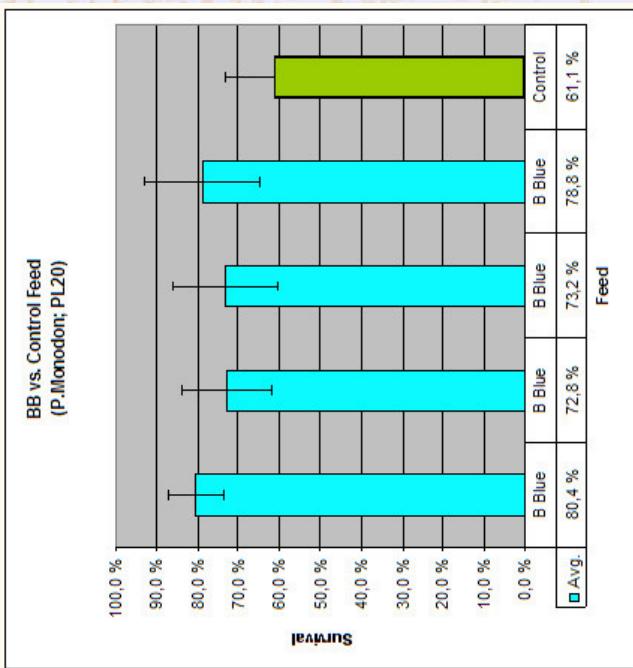
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Sri Lanka

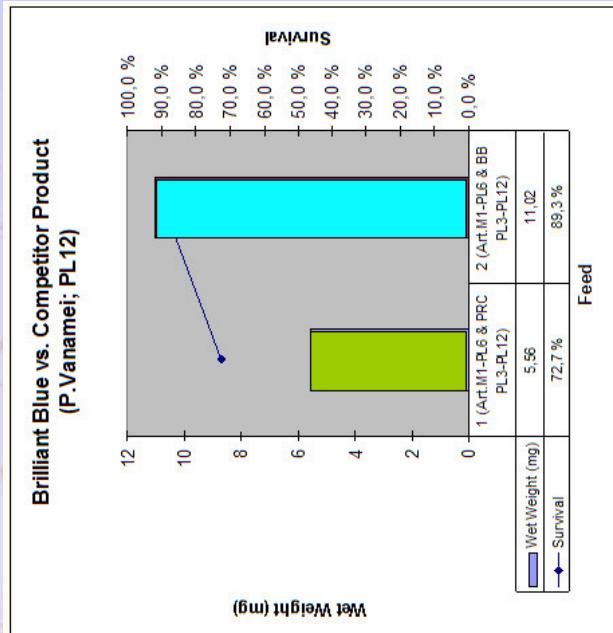
The above data are based on P.Monodon data from Sri Lanka.
The IFU/IRD Project on Sri Lanka is intended to test/document this opportunity/possibility.

Results (so far)



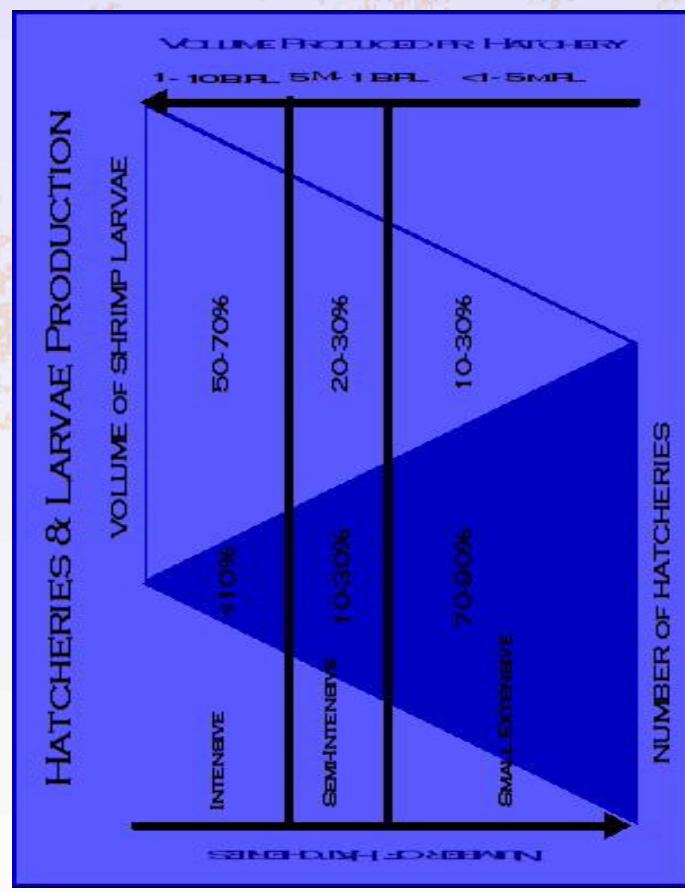
Testing from ZoëiaII to PL5 with P. Monodon (3 replicates each in four parallel) compared to competitor.

Survival ↑ 15-20%
Weight ↑ 80%



Testing from ZoëiaII to PL12 with P.
Vanamei (3 replicates each)
compared to competitor product.

The Customers



| Country[1] | Potential Volume tons | Number of Hatcheries |
|--------------|-----------------------|----------------------|
| India[3] | 300 | 103 |
| Sri Lanka[4] | 7 | 10 |
| Bangla | 41 | 2-300 |
| Thailand | 684 | 7-8.000 |
| Philippines | 137 | <1.000 |
| Indonesia | 171 | 8-900 |
| Malaysia | 34 | 50-60 |
| Vietnam | 239 | 5-6.000 |
| Sum | 1 415 | 15-16.000 |

- The **Customers** for Blue Limit AS are Hatcheries.
 - The total number of Hatcheries is estimated at between 25-30.000 WW.
 - In each national market there are 5-10 leading (industrial) Hatcheries and 10-50 major (MS>50%) Hatcheries.

The Market

- The Market for Blue Limit AS is in Asia, South-East Asia, East Asia and Middle and South America.
 - Total market size for Formulated Feed for Shrimp Larvae is estimated at app. 2.500 tons with a market sales value of USD 60-70 million.
- **Marketing** is made by a combination of
 - i) Approval documentation at recognised Institute,
 - ii) Testing & Reporting with reputable (lead) Hatcheries
 - iii) Distributor network and Exhibitions incl. Promotions.
- **Sales & Distribution**
 - National Importers/Distributors will be Blue Limit AS customers in most (if not all) markets.
 - Distribution is made nationally by each individual Distributor



Competitors & Prices

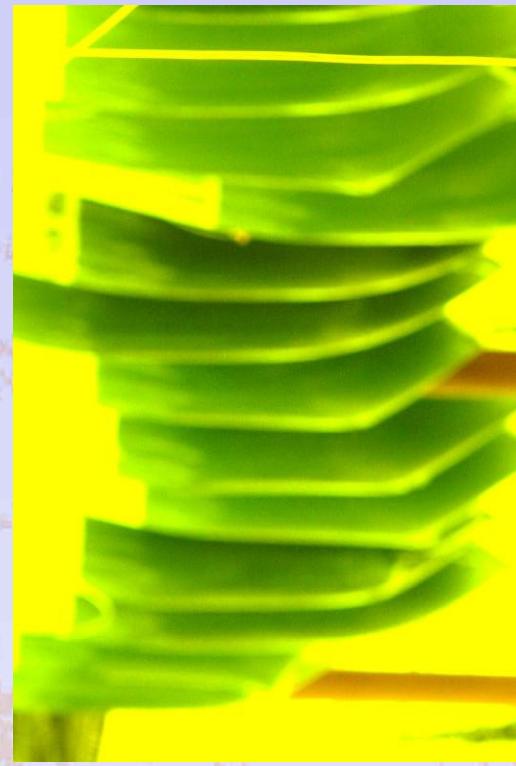
- **A number of international and national/local competitors.**

- INVE, CP, etc. present in most/all markets with formulated Shrimp Larvae Feed
- Mostly down-sized Grow-out feeds.
- Very variable and not optimal composition and test results.

- **Prices**

Prices vary along the growth scale and between national markets.

- Sri Lanka from \$45 to 35 pr .kg.
- Thailand from \$38 to 22 pr. kg.
- Vietnam from \$30 to 24 pr. kg.



Test Facility

- Blue Limit AS has built a Test Facility to optimize, test and document Brilliant Blue.
 - Total costs NOK 320.000,-
 - Test Tanks (40 * 500 L)
 - Laboratory (Microscopes, Weights, Drying, etc.)





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Thank you for your attention!

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