

Italian OOH Mid year highlights and Seafood focus

Data YE June 2013

September 2013

Copyright 2012. The NPD Group, Inc. All Rights Reserved. This presentation is **Proprietary** and **Confidential** and may not be disclosed in any manner, in whole or in part, to any third party without the express written consent of NPD.

AUTOMOTIVE
BEAUTY
ENTERTAINMENT
FASHION
FOOD / FOODSERVICE
HOME
OFFICE SUPPLIES
SPORTS
TECHNOLOGY
TOYS
VIDEO GAMES
WIRELESS



The Market

Size and trend

The Consumer

OOH consumer trend

The Product

Fish and Seafood trend

A few words about The NPD Group ...

NPD is the global provider of industry-leading sales and marketing information in FoodService

- 30 years of **experience** in FoodService
- Recognized as the **specialist in FoodService** market measurement
- Proven **international comparable** methodology
- Market **information provider** for all leading FoodService companies, both **operators and manufacturers**

“Did you purchase a meal and/or snack away from home yesterday?”



CREST

“Consumer Reports on Eating Share Trends”

- An established and widely used service in multiple countries and is now considered the “currency” for Foodservice discussions and decisions in most of the big 5 Countries in Europe.
- Measures purchasing & consumption of pre-prepared meals, snacks & drinks
- Consumers complete online questionnaire as of April 2007 asking about yesterday's behaviour



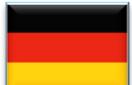
USA



Canada



Great Britain



Germany



France



Japan



China



Australia



Spain



Italy

The Market

The overall foodservice marketplace in Italy

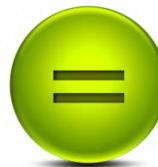
Even if decrease of GDP has slightly slowed down, the forecast for 2013 has been negatively revised

GDP



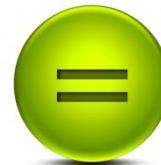
Q213* : - 2,1%

Salary increase



Aug. 13: + 1,5%*

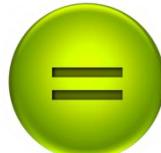
Inflation Rate



Jul 13: + 1,2%*

Jul 12: + 3,2% *

Retail sales



July 13: -0,9%*

July 12: -3,0%*

Unemployment



Aug. 13: 12,2%*

Aug. 12: 10,7%*

Consumes (ICC Confcommercio)



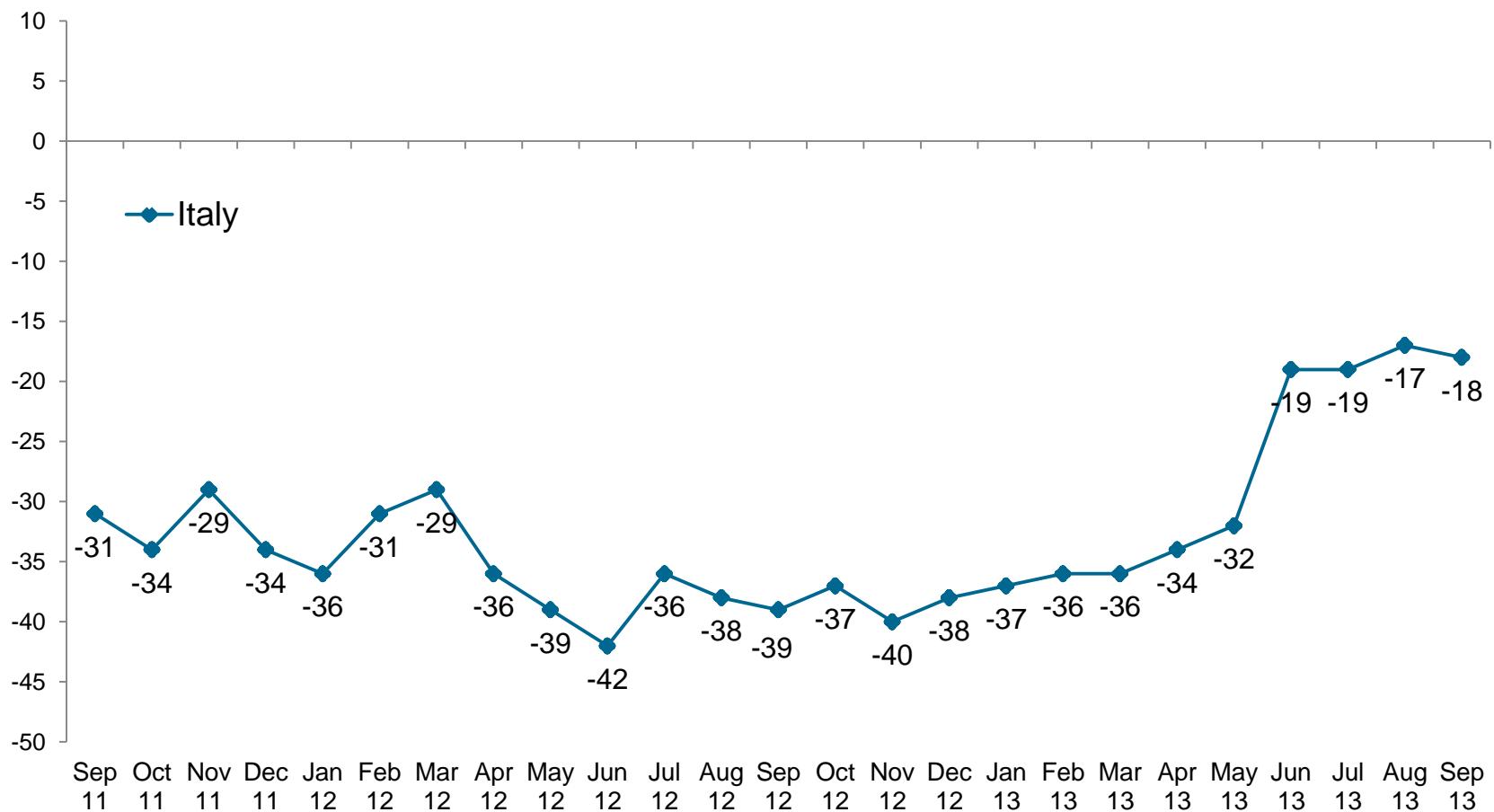
July: -1,3%*

Hotel and OOH.: -0,3%*

* Trend to same period past year ** trend to previous month

Consumer Confidence Italy

* with effect from June 2013 the partner institue in Italy ISTAT is working with a new company to conduct the surveys and has introduced some methodology improvements



Things we should worry about thinking on the next future

- Politic Uncertainty
- VAT Increase
- Possible New Taxes
- No strategies to improve consumes

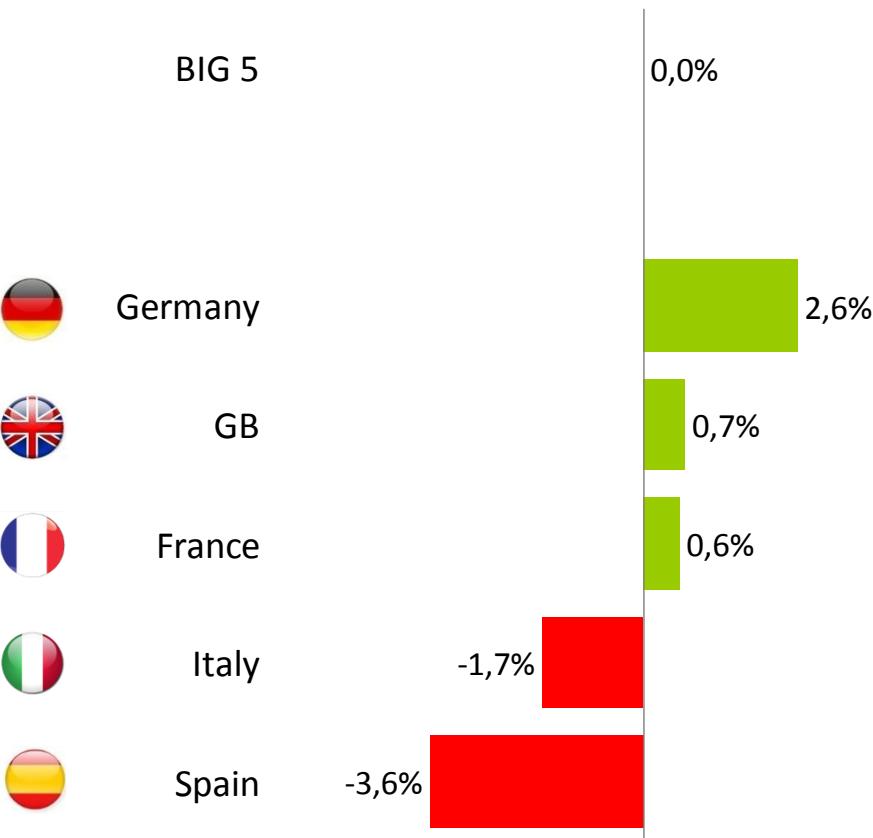


Across the BIG 5, OOH Spend remains flat, Germany saw an increase whilst Italy and Spain were declining

Total Out of Home (OOH)
SPEND CHANGE IN PERCENTAGE
YE Dec '12 vs. '11

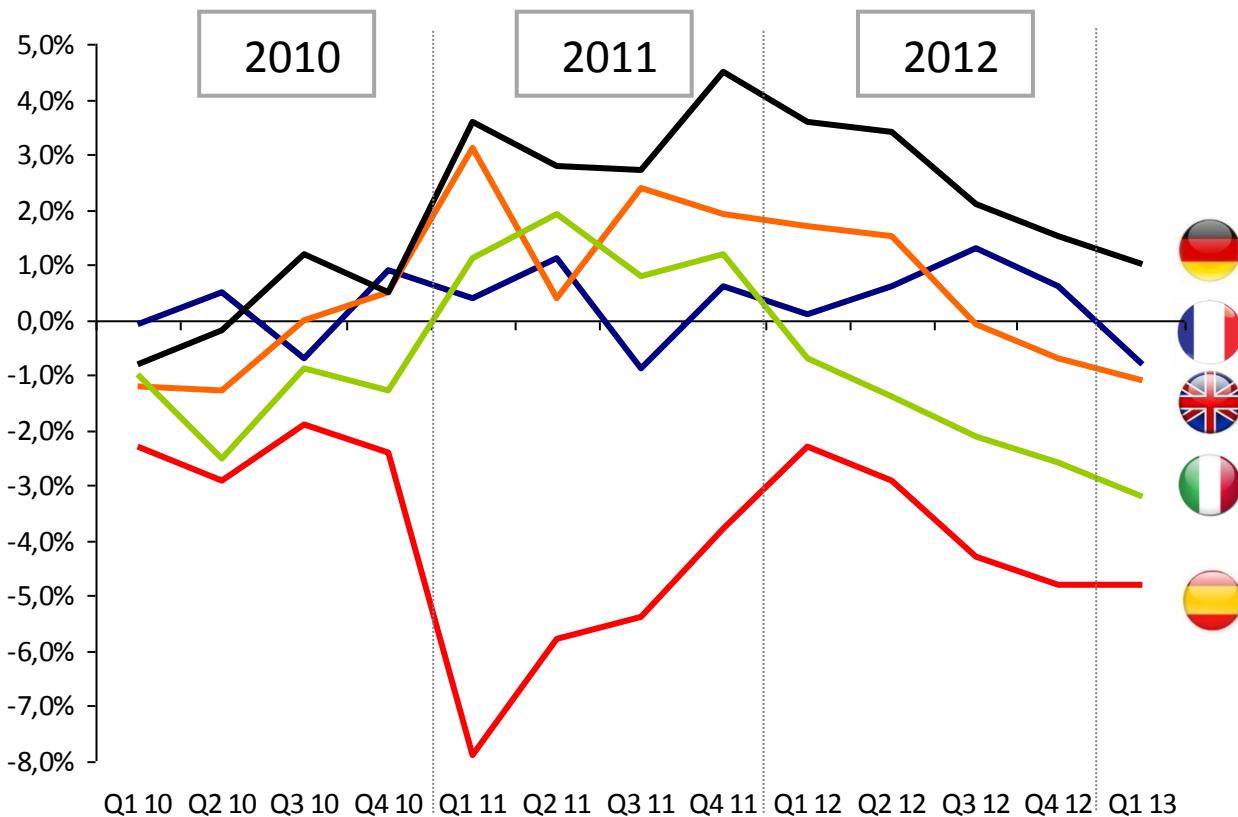


BIG 5



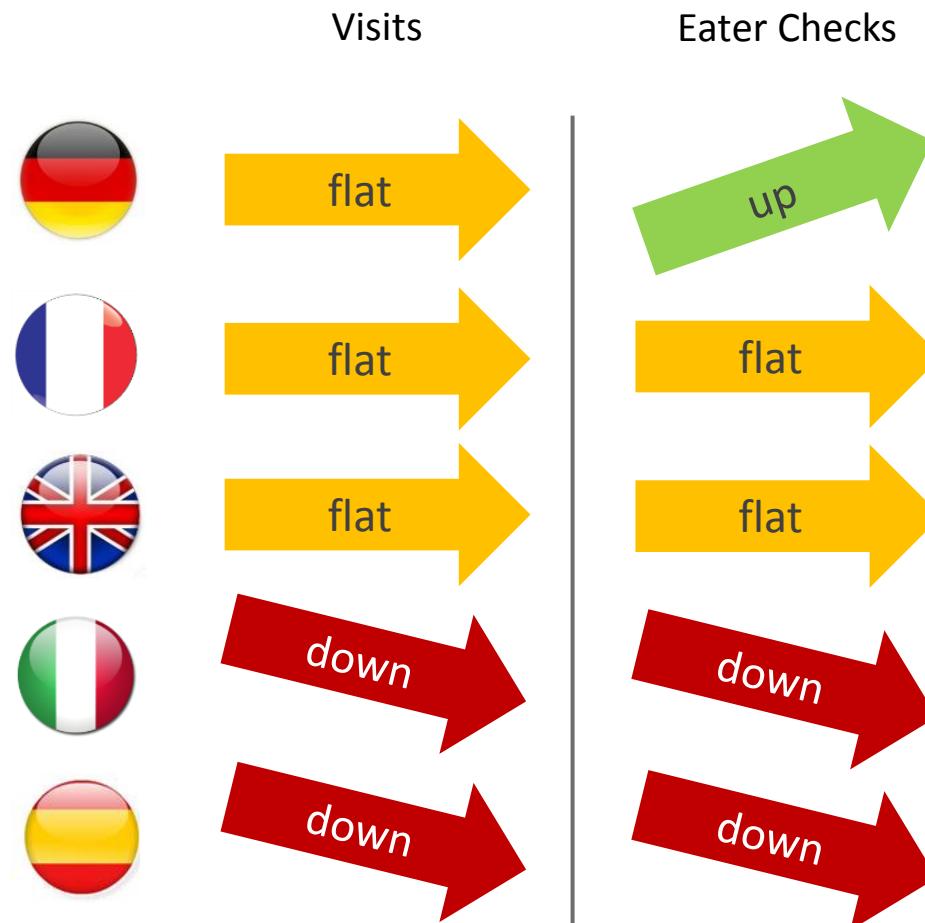
Since 2010, countries developed in different directions but now all lost momentum

Total Out of Home (OOH)
SPEND CHANGE IN PERCENTAGE
Quarter by Quarter

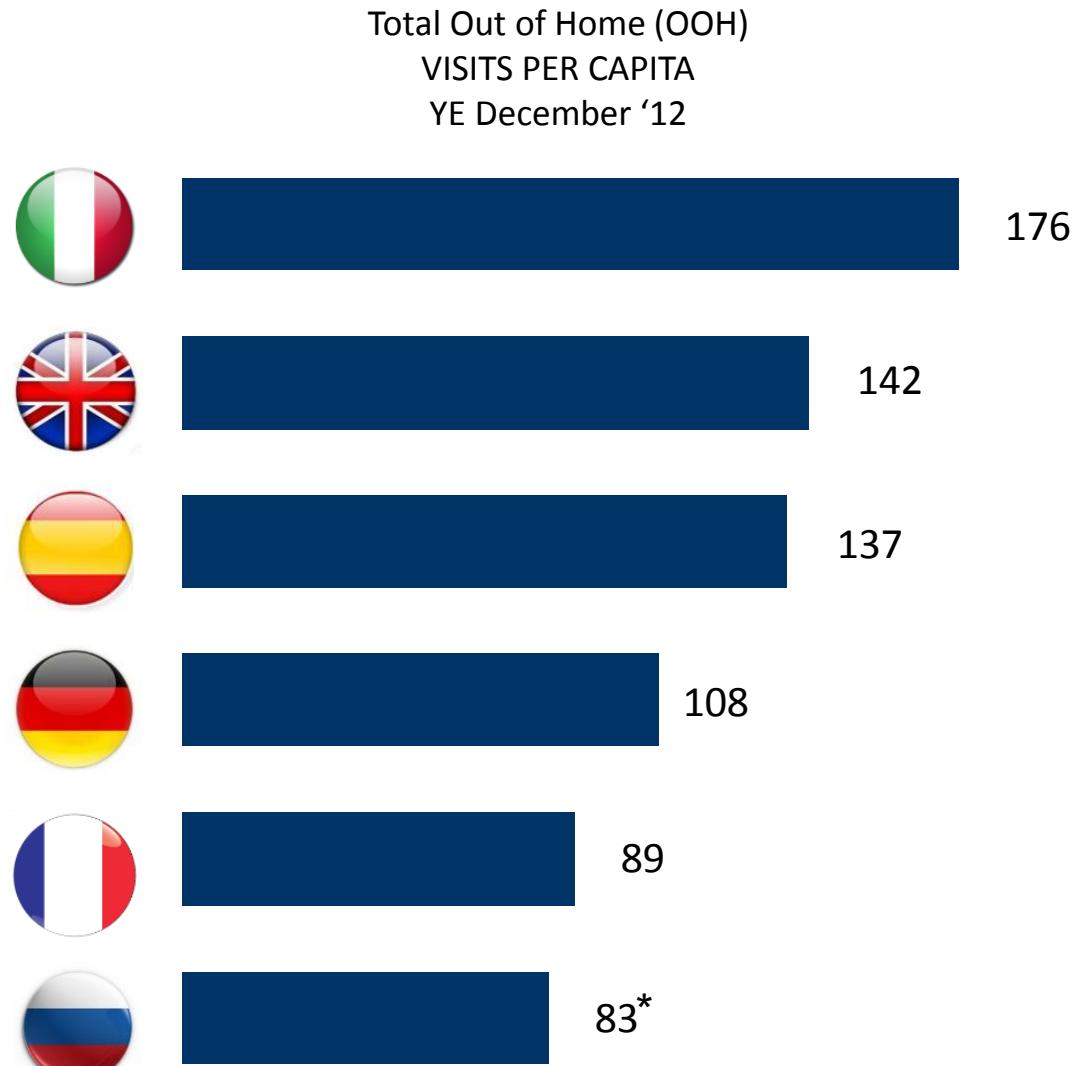


Economic conditions drove eater checks more than visit trends

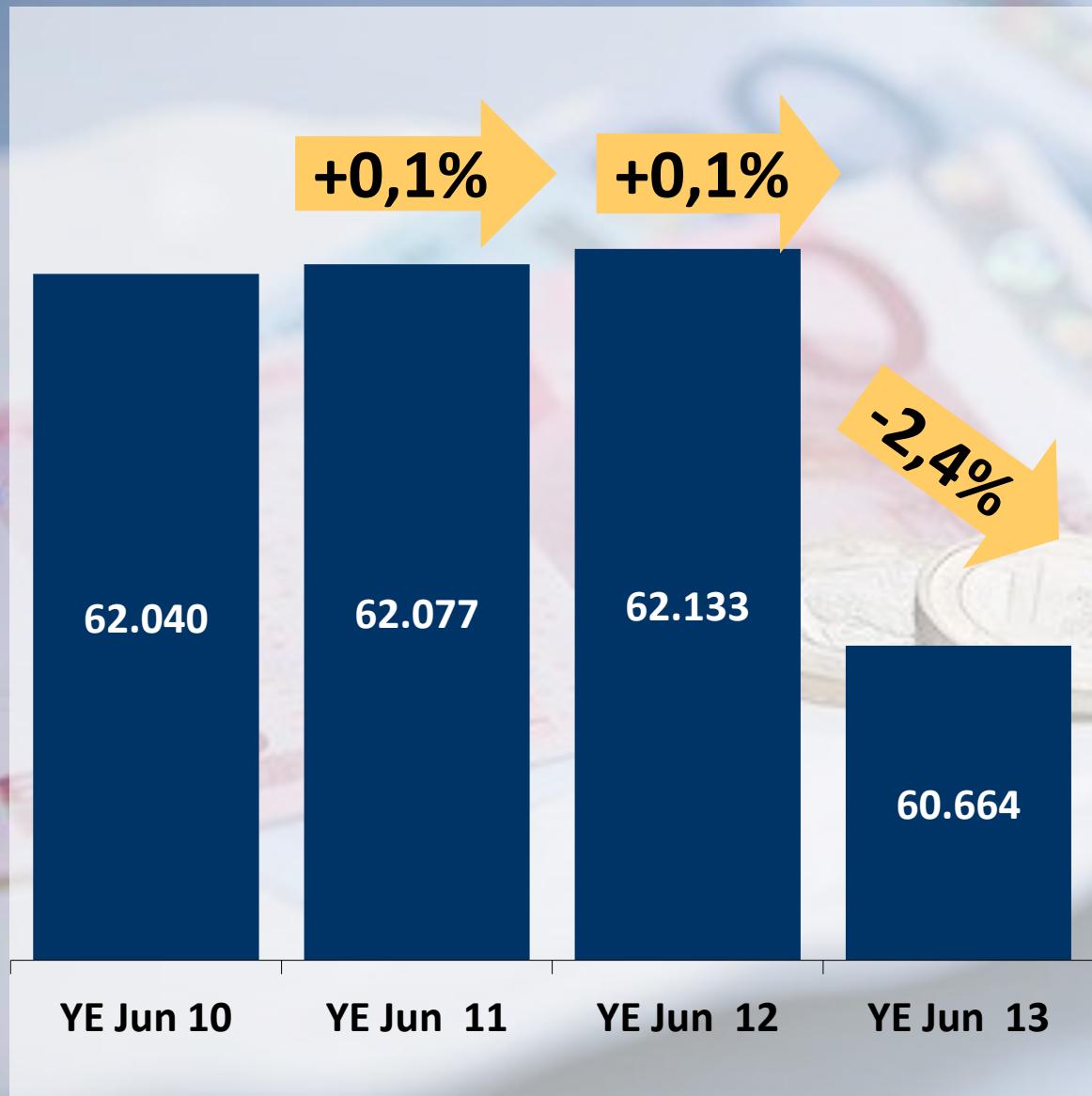
Total Out of Home (OOH)
VISTIS VS EATER CHECK TRENDS
YE December '12 vs. '11



Italian citizens eat out more frequently than all other Europeans



During the last year Italian Market has lost 1bn Euro



Tot OOH - Spend in Mld - trend %

CREST OOH (Out of Home)

Tot OOH – Traffic YE Jun 2013

Total Out of Home (OOH)

Commercial (68,1%)

Quick Service (50,9%)

Burger

Sandwich / Bak

Pizza/Italian

Self service

Ice Cream

Bar

Ethnic

Supermercati

Full Service (10,3%)

Italiano/Varied

Pizza

International

Travel & Leisure (6,9%)

Leisure

On Board catering

Hotel

Gas Stations

Non Commercial (31,9%)

Collective

Vending

Growing

Flat

Decreasing

(% on OOH)

The Consumer



How is the crisis impacting OOH consumers?

Trading Down



Trading Out

Meal composition is dramatically changing



Functional visits like lunch are decreasing

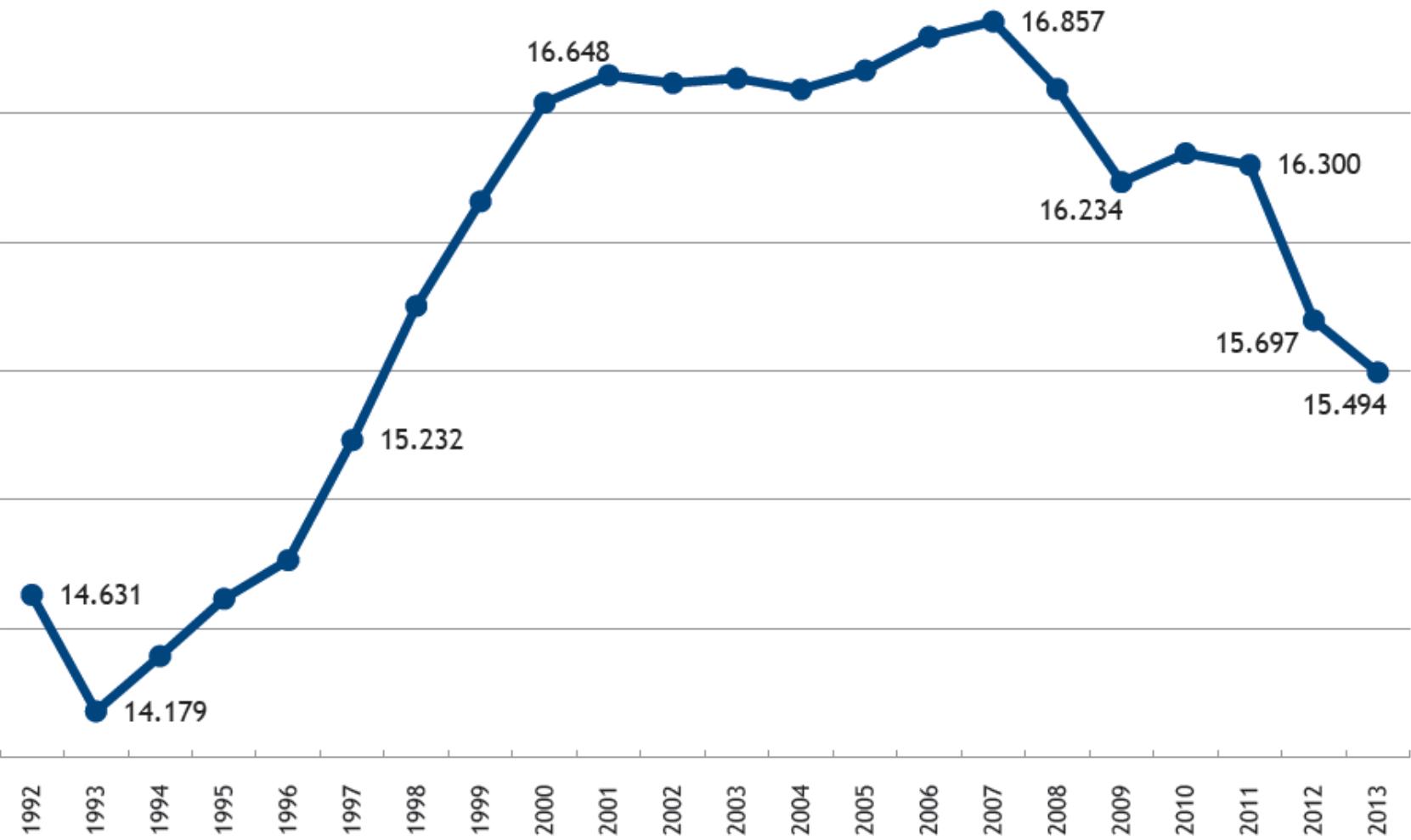




the economic downturn magnified existing cracks,
but also accelerated a change process that for
some has been a boost...

In 2009, the CEO of PIMCO – the world's biggest bond fund manager – coined the term “**The New Normal**” to describe the period of economic malaise experienced in the wake of the biggest recession of a generation

Pro capita consume spend in Euro - Italy

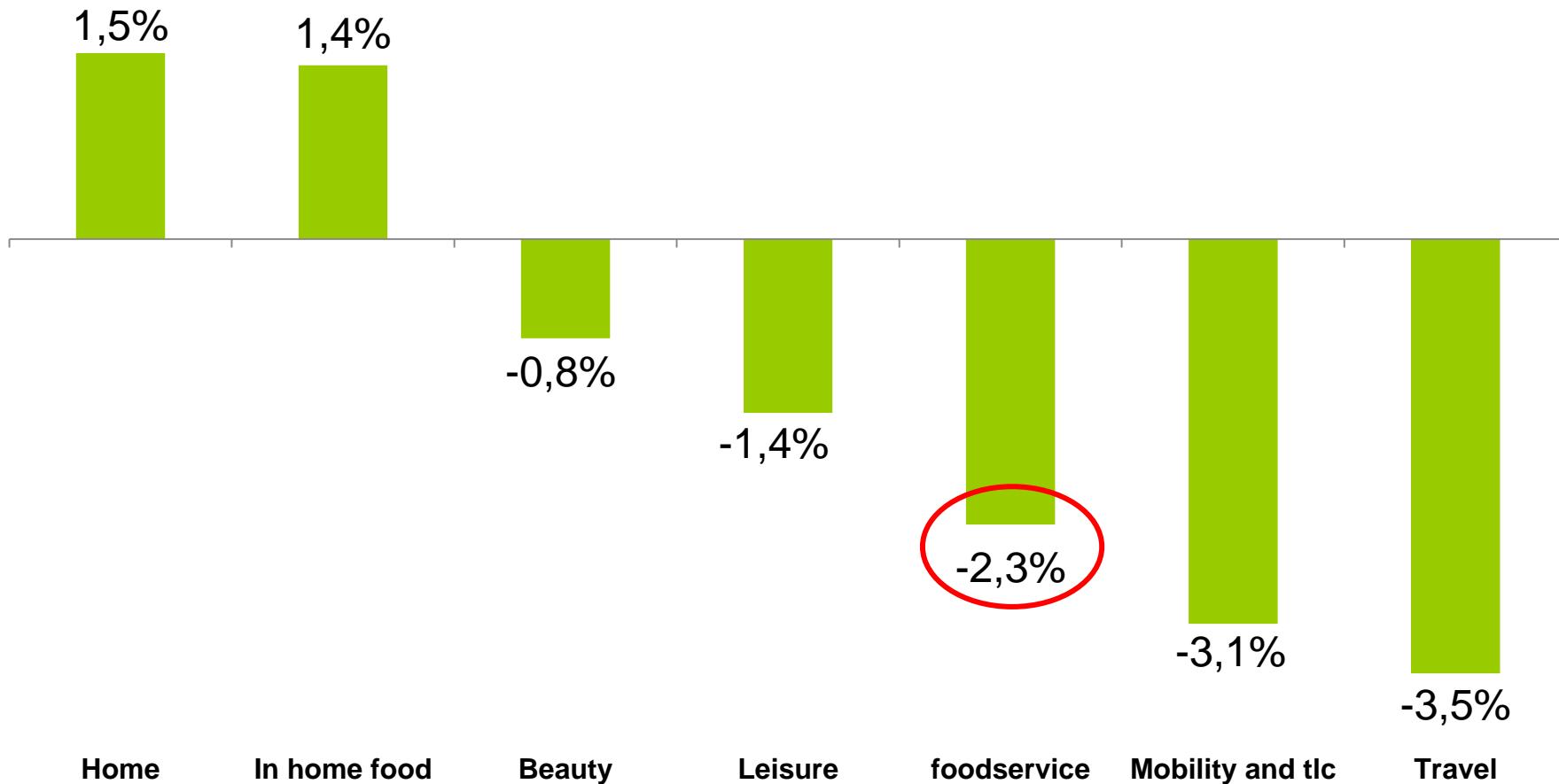


The new Normal in Italy....
“Francescanesimo”



Foodservice in comparison to other markets...

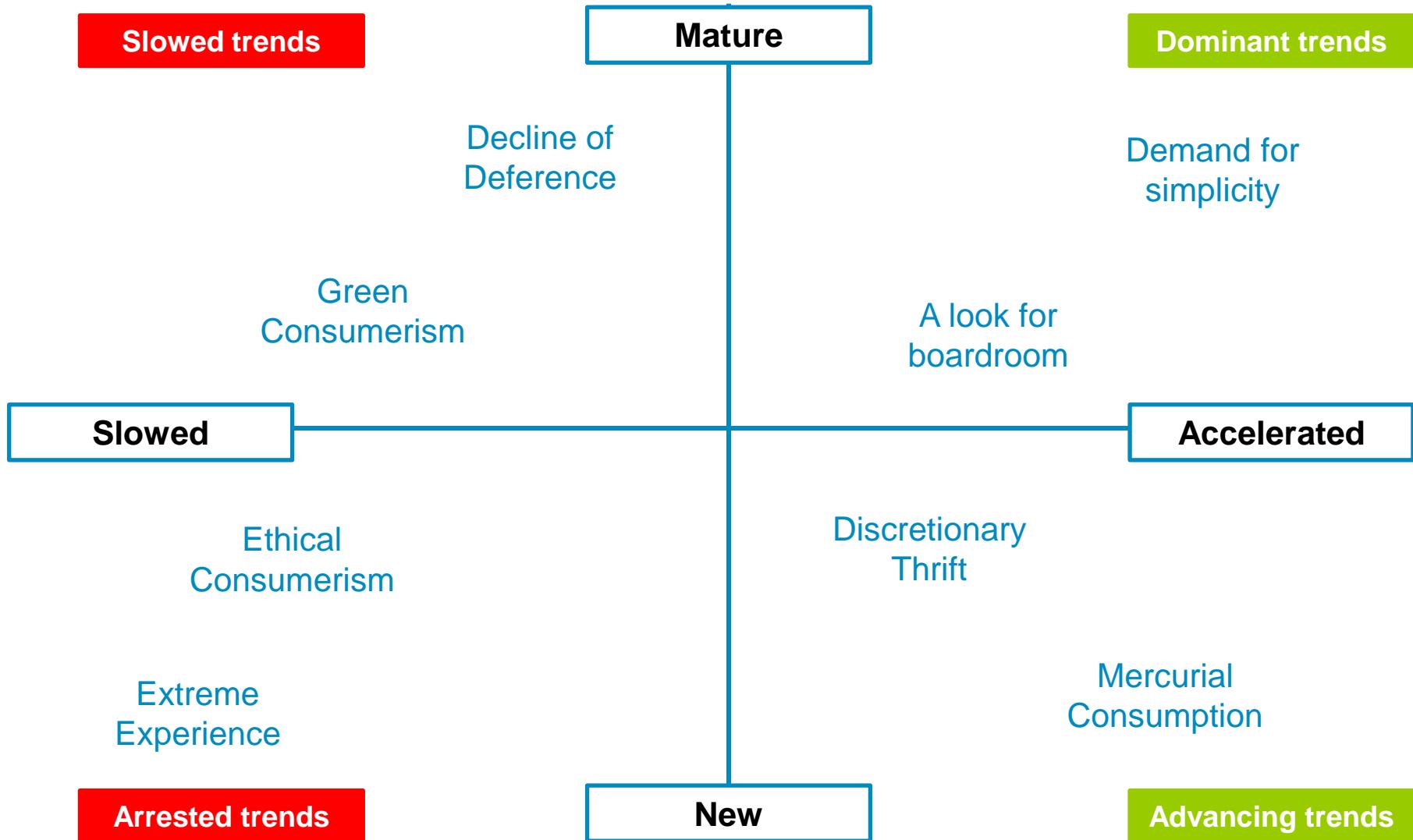
Trend in spend 2012 vs 2011 – source Confcommercio



- 
- bread
- milk
- eggs
- tomatoes
- out of home meal

Change is coming.

Post-recession consumer trends



Out of Home Macro Trends

Socio-Semiotic Approach



Out of Home Micro Trends

Same as
home or
at home



Food
on the go



Awarded
chefs



Coffee
Shop



Same-
concept



Discretionary
Healthiness



I-dine 3.0



Temporary
restaurant



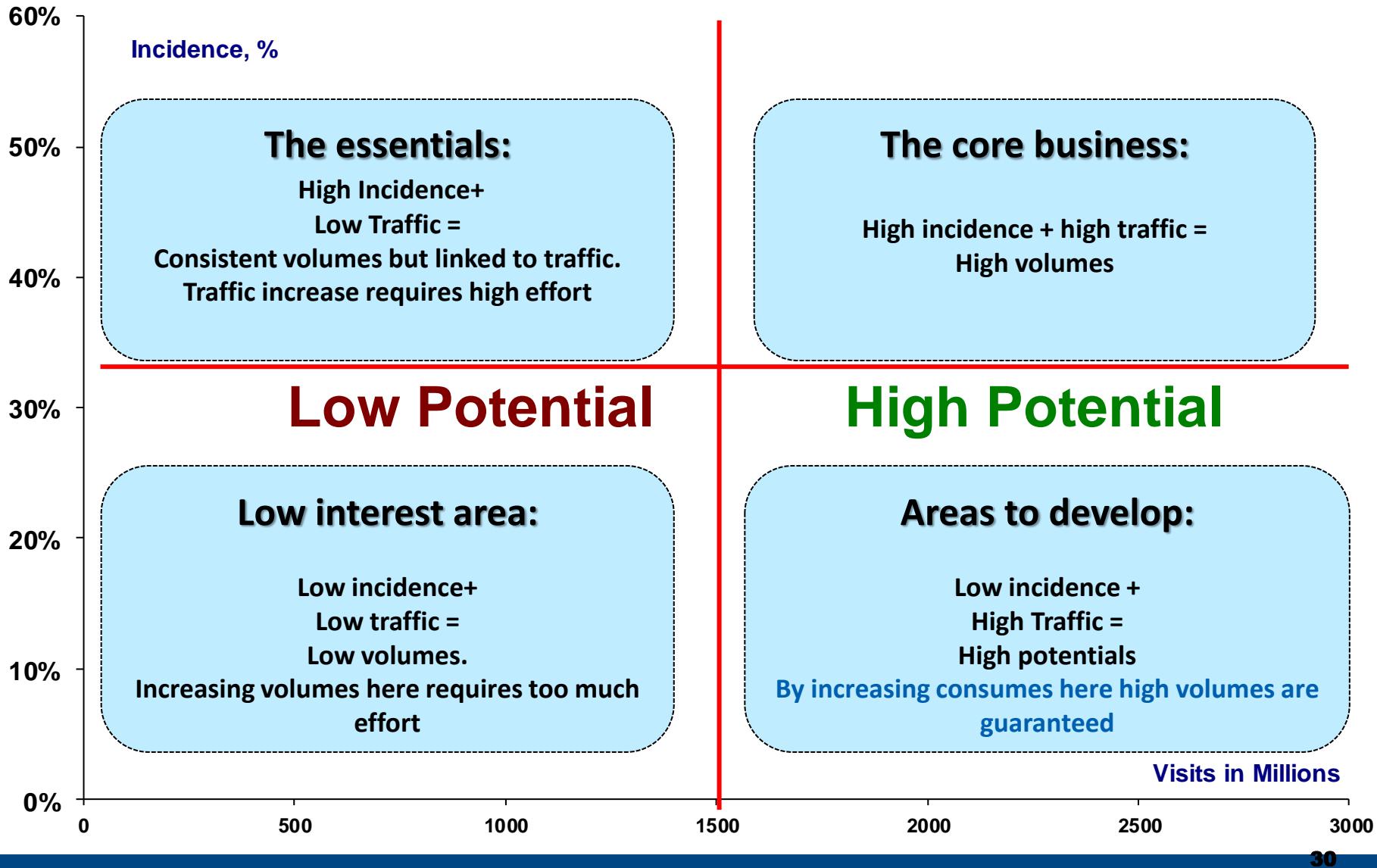
Not only
food



The Product

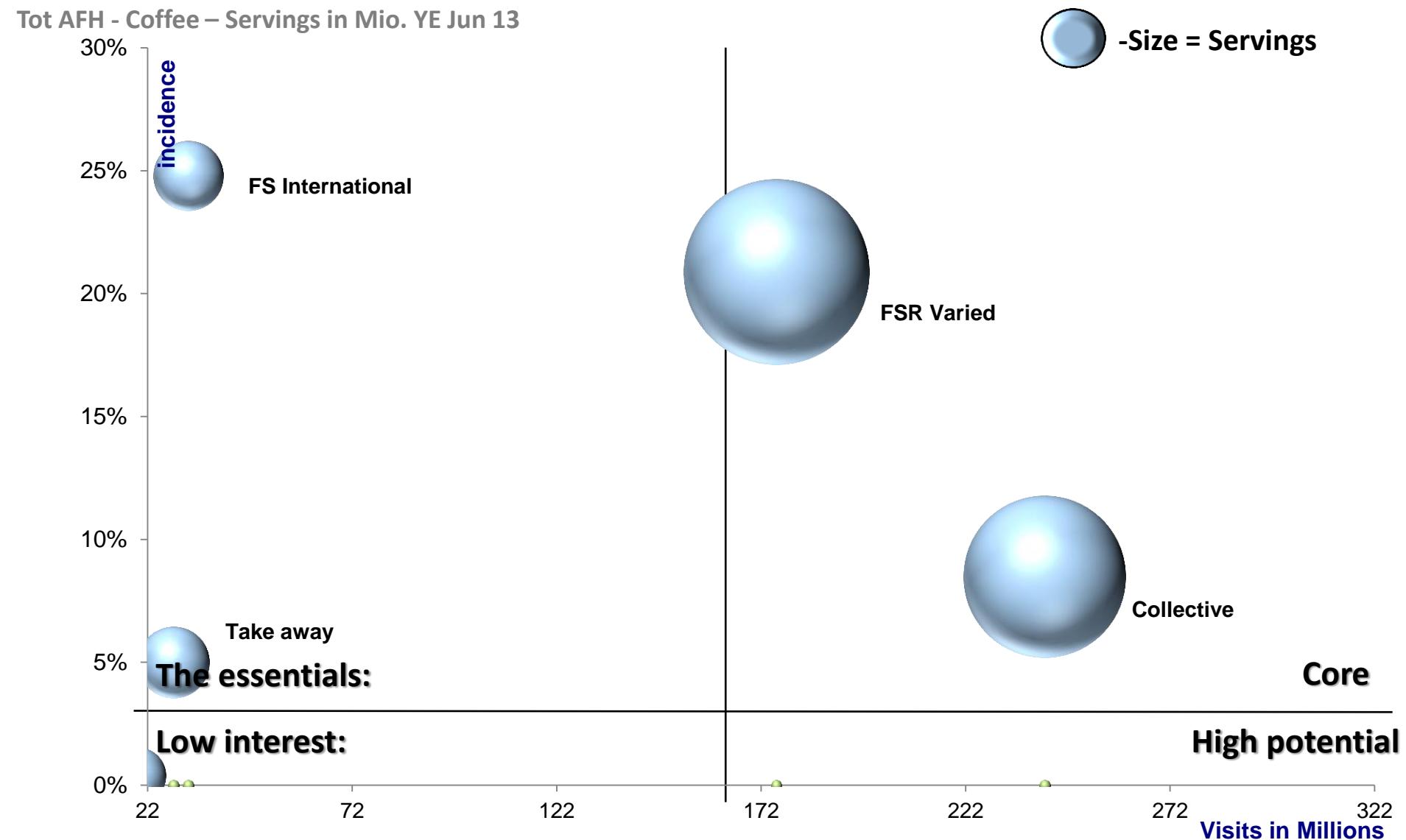
Fish and Seafood trend

How to define our most important segments?



SEGMENTS FOR FISH: Full Service and Collective

Tot AFH - Coffee – Servings in Mio. YE Jun 13





Final Thoughts...

- ▶ Macro-economic scenario will improve in the next future
- ▶ Crisis is opening new opportunity thinking about post-recession consumer
- ▶ New trends in OOH consumer habits are visible already
- ▶ Fish consumes are going back to Italian traditional channels (international is suffering the most)
- ▶ Sicily Fish consumes are driven by Sicilian way to live OOH

Thank you!

Matteo Figura

Foodservice Director

The NPD Group Inc.
Viale E.Jenner, 53 - 20159 Milano
Tel : +39 02 85 50 06 41

matteo.figura@npd.com
www.npdgroup.com